Co-creating a Responsible Future (continued)



Financial Performance¹⁴

While we continue to expand our global business, we are committed to optimising efficiency, cash flows, and cost structure in order to provide long-term value to all our stakeholders. To provide protracted benefit to all our stakeholders, we are constantly improving our core capabilities so that we can supply value-added products to communities around us and the geographies that we operate in. We prioritise the health of our patients and aspire to boost the global healthcare system by establishing a robust portfolio of innovative and affordable pharmaceutical products.

Sun Pharma's Growth Strategy



Create Sustainable Revenue Streams

- Enhance share of specialty business globally
- Achieve differentiation by focusing on technically complex products
- Focus on key markets achieve critical mass
- Focus on speed to market
- Ensure sustained compliance with global regulatory standards
- Remain committed to governance, community upliftment, access to affordable healthcare & environment conservation



Balance Profitability and Investments for the Future

- Increasing contribution of specialty and complex products
- Direct future investments towards specialty and differentiated products



Cost Leadership

- Optimise operational efficiency and cost effectiveness
- Focus on vertically integrated operations



Business Development

- Use acquisitions to bridge critical capability gaps
- Focus on access to products, technology, and market presence
- Ensure acquisitions yield a targeted return on investment
- Focus on payback timelines



